

## Appendix C

### Management Review Mechanisms (Teams)

**Investment Analysis Team (IAT).** This is a CIO team whose primary function is to coordinate Capital Asset Plans and Business Cases (OMB Exhibit 300Bs) with Corporate Information's other internal teams and the Cross-Functional Assessment Team (CFAT). In addition, the IAT reviews the USACE IT Investment Portfolio to determine adequacy and appropriateness of participation by USACE commands in IT Capital Planning and to provide quality control on IT investment information in the portfolio. The IAT will provide oversight of the USACE IT Investment Portfolio and major IT investments throughout the ITIM business process, provide appropriate coordination and feedback to the other ITIM management processes, provide administrative support to CFAT, conduct preliminary review of the IT investment sponsor's AIS/IT Capital Asset Plan and Business Case, and serve as the steward for the ITIM business process.

**Architecture Alignment & Assessment (AAA) Team.** The AAA Team consists of Corporate Information personnel and other key subject matter experts (SMEs) identified as content managers/providers for various Technical Reference Guide (TRG) domains and architecture views. The AAA Team will assess the alignment of the IT investment with the Corps Enterprise Architecture (CEA) to determine how well it aligns with the Business, Information, Application, and Technical architectural views as well as whether or not new or modernization IT investment initiatives are consistent with the CEA "To-Be" architectures. The AAA Team serves as the steward for the Architecture Alignment & Assessment management process.

**Information Assurance Assessment and Privacy (IAAP) Team.** This is a CIO team whose primary function is to review IT investment compliance with all information assurance and privacy requirements, the USACE Information Security Plan, and to ensure that the IT investment does not compromise the protection of data, information, systems, and networks against unauthorized use, denial of service, and data/information destruction or change. All USACE information systems and networks must comply with the DoD Information Technology Security Certification and Accreditation Process (DITSCAP). The IAAP Team serves as the steward for the Information Assurance Assessment management process.

**USACE Cross-Functional Assessment Team (CFAT).** This is a management team, with field representation, whose primary function is to assess the business value and risk of USACE-wide IT investments, the costs associated with the operations and maintenance incurred by commands for command-wide, standard information systems, prioritize (rank) IT investments, and make recommendations to the Program Budget Advisory Councils on funding (fully, partially, or not at all). The Cross-Functional Assessment Team representatives are appointed by HQUSACE staff principles and MSC commanders and is chaired by the HQUSACE Chief of Staff. Team member representation is a combination of lines-of-business program managers and senior executives.

**Life Cycle Management of Information Systems (LCMIS) Team.** This is a CIO team whose primary functions are to assist the USACE CIO, as the Milestone Decision Authority (MDA) for

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enterprise-wide IT program or project initiatives; review IT program/project management documentation for milestone decision reviews; assess IT program/project management plan (PMP) execution against performance measurements; make recommendations to the MDA; and, serve as the steward for the LCMIS management process. The LCMIS Team ensures that ER 25-1-2, Life Cycle Management of Information Systems, is used as the Project Management Business Process (PMBP) for IT investment programs/projects. The LCMIS Team is responsible for the coordination of all LCMIS milestone decision reviews with the other ITIM management process teams prior to the submission of a System Decision Paper (SDP) to the MDA for approval.